

AFTERWORD

The Southern California Committee for the Olympic Games thanks all of those whose volunteer labors made the foregoing submission to the United States Olympic Committee possible. We believe that this work represents passion and expertise that could not have been purchased, and we are grateful. In the process of preparing this submission, and the two prior submissions, the Southern California community of private citizens and public officials generously gave their time and knowledge to this effort without expectation of personal or institutional benefit. Often, direct competitors or political rivals worked energetically, side-by-side at the same table. This bid is the example of collaborative civic work at its finest. While recognizing every contributor, special recognition must go to Parsons Corporation, its Chief Executive Officer James McNulty and the Vice President of Parsons Infrastructure & Technology Group Inc., Brent F. Harvey. Mr. Harvey and his team provided the *pro bono* leadership, labor, and resources that made this submission possible.

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